

## Company Presentation

May 2022

#### CAUTIONARY STATEMENT REGARDING FORWARD LOOKING STATEMENTS



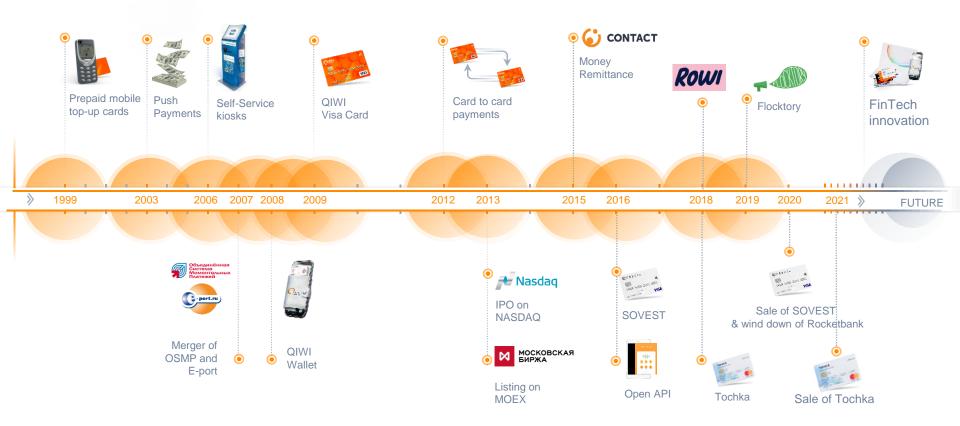
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In addition to International Financial Reporting Standards, or IFRS, financials, this presentation includes certain non-IFRS financial measures. These non-IFRS financial measures are in addition to, and not a substitute for or superior to, measures of financial performance prepared in accordance with IFRS. A reconciliation of non-GAAP measures to the most directly comparable IFRS measures is contained in the appendix to this presentation.

This presentation contains statistical data that we obtained from industry publications and reports generated by third parties. Although we believe that the publications and reports are reliable, we have not independently verified this statistical data.

## QIWI IS A LEADING PROVIDER OF NEXT GENERATION PAYMENT AND FINANCIAL SERVICES WITH A PROVEN TRACK-RECORD OF INNOVATION

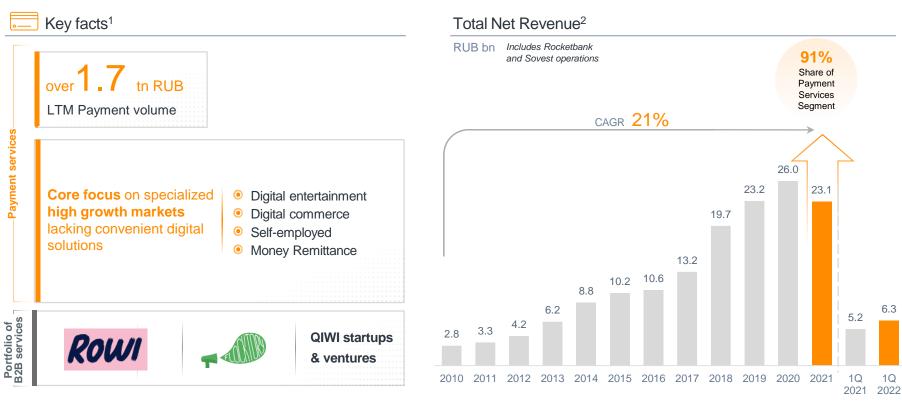




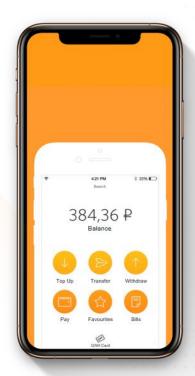
## TODAY QIWI IS AN INTEGRATED OMNI-CHANNEL ECOSYSTEM WITH EXTENSIVE ADOPTION AND UBIQUITOUS PRESENCE...



Leading provider of next-gen payment and financial services in Russia and the CIS



## PAYMENT SERVICES



## ... WITH CORE EXPERTISE IN OFFERING A BROAD RANGE OF NEXT GENERATION MULTI USE-CASE PAYMENT SERVICES





#### SERVICING A WIDE AND GROWING RANGE OF MARKETS AND USE-CASES



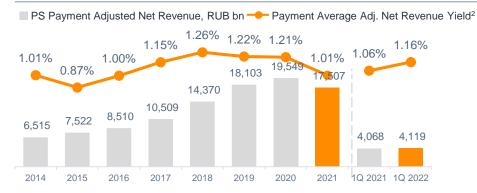


#### Payment Services Payment Volume<sup>1</sup>





#### PS Payment Adjusted Net Revenue and Average Adjusted Net Revenue Yield<sup>1</sup>





#### SERVICING SPECIALIZED HIGH GROWTH MARKETS THAT LACK CONVENIENT DIGITAL SOLUTIONS



Fintech solutions for specific niches covering their needs in payments and financial services



#### Digital entertainment & Commerce

· QW is a leading payment method in betting top-ups and withdrawals



Cross border payment acceptance & payout solutions for merchants, incl. entertainment categories: On-line, Skins, cvbersport, etc



Internet acquiring, payment gateways for online merchants (e-com, etc)



Wide range of options for online payments (Qiwi wallet, Qiwi Visa cards)



#### Self-employed

#### B2B stream

 Specialized integrated solutions for various industries, that lack digital solutions for payments: interfaces, payment projects, gateways



Services for SE: interaction with the state authorities and tailor-made payment instruments

#### B2C stream



QW is a tool for doing business: p2p settlement services, payment acceptance. open API, etc.



#### Money remittance



Money remittance within Russia, cross-border transfers



#### **Growth areas**

#### Financial services for SME



- · Factoring & bank guarantees
- loans for participants in government contracts
- · specialized financing service for marketplace suppliers

#### **Startups**

Data

Data products, analytical products for solving addressable group problems

Billing online

Services to housing and utility companies

#### Supporting infrastructure





Omnichannel system for QW top-ups and payments with high network coverage in Russia



QW is a unique payment method that provides merchants with an access to a niche audience



Banking license allows us to offer various financial products (bank quarantees, loans, cash and settlement services)

#### DISTINCTIVE COMPETITIVE ADVANTAGES AND MONETIZATION MODEL

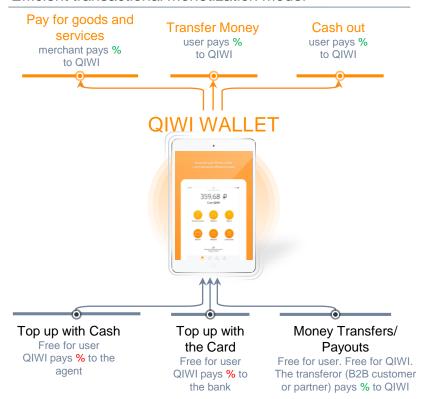


#### Competitive advantages of QIWI's services

- Convenient digital solutions
- High level of customization
- Single and intuitive interface, easy access
- Multi-service platform with fast and seamless onboarding
- Cash digitalization for high cash use population
- Privacy
- High quality and reliable services, fast customer response
- Automation of payments via open API
- Instant payouts to hundreds of customers

Strong track record in market segments with demand for cash acceptance, payment digitalization, technological solutions and higher transparency of transactions

#### Efficient transactional monetization model



# OTHER PROJECTS



### DEVELOPING B2B VALUE PROPOSITION SYNERGETIC TO PAYMENT SERVICES BUSINESS: OVERVIEW OF KEY PROJECTS





Digital factoring solutions, online loans and bank guarantees for SME



#### account receivable financing

Factoring financing for SMEs with high credit quality Debtors

Totally digital on-boarding and services 100% electronic document workflow Instant scoring, fast decision and issue of funding

#### **Digital Bank Guarantees**

#### Performance and tender bonds

Guarantees for contractors (mostly for public procurement)

Totally digital on-boarding and services 100% electronic document workflow

Instant scoring, fast decision and issue of funding

#### Online loans

for government contracts execution

#### Loans for marketplaces suppliers

based on sales analytics



SaaS platform for customer lifecycle management and personalization



#### Signals

a customer's data base



#### Exchange

a Partner Network for an active inflow of clients



#### **PushRewards**

a module for smart PUSH notifications



#### Pre-Checkout

a module for personalization of users' web experience



#### Post-Checkout

a referral marketing module



#### Workflow

a module that helps to personalize communication content



#### Xmail/XPush

Module for cross-sale and retargeting



#### Feedback

a module for collecting, analyzing and managing feedbacks



Second Party Data Exchange

Sponsored Push Notification

First Party Data

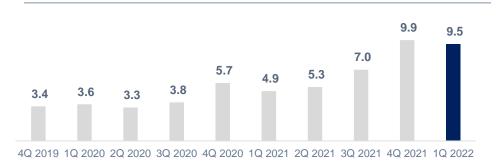


#### **ROWI**

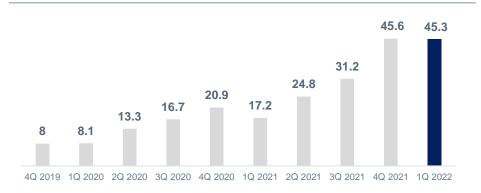
#### Digital factoring solutions, bank guarantees and loans for SME



Factoring portfolio, bn



#### Digital bank guarantees portfolio, bn



Key facts<sup>1</sup>



0.4%

NPL of factoring portfolio

<15%

of factoring operations concentrated in a single industry



In terms of number of new clients involved in factoring<sup>2</sup>

SME clients using factoring<sup>2</sup>

#### Factoring operations' key industries:

- Food-products
- Pharmaceuticals
- In terms of number of active Real estate a
  - Real estate and construction materials
  - Metallurgy
  - Logistics

11.9+ k

Guarantees' active clients

610+ days

Average guarantees' lifetime

0.4%

NPL of guarantees portfolio

## FINANCIAL UPDATE



#### QIWI PERFORMANCE FOR FY 2021 - DELIVERED PROMISES



G	ui	d	ar	C	е	20	2	-

-10% to

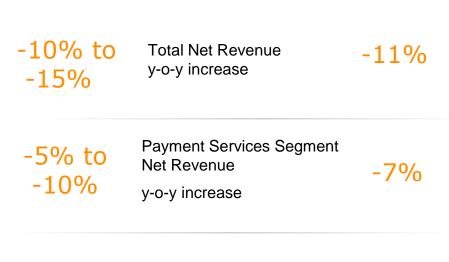
-15%

**FY 2021** 

-7%

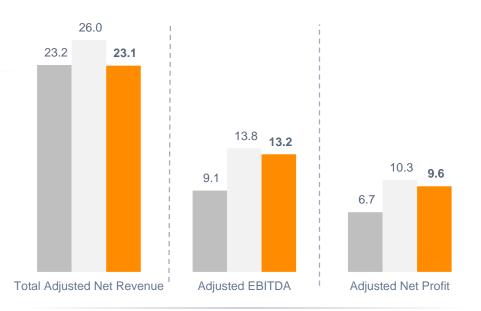
#### Key financials

RUB bn Includes Rocketbank. Sovest and TSUPIS operations



Adjusted Group Net Profit

y-o-y increase



### STRONG TRACK RECORD OF GROWTH IN NET REVENUE DRIVEN BY PAYMENT SERVICES

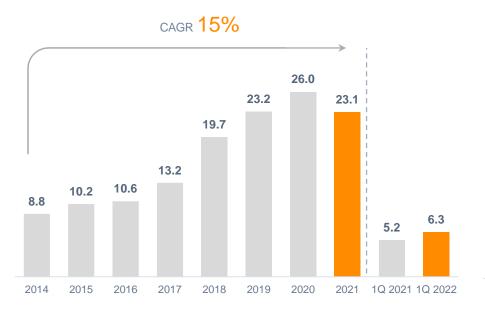


Group's Total Net Revenue<sup>1,2</sup>



RUB bn Includes Rocketbank and Sovest operations

RUB bn PS Segment Total Net Revenue
PS Segment Net Revenue Yield

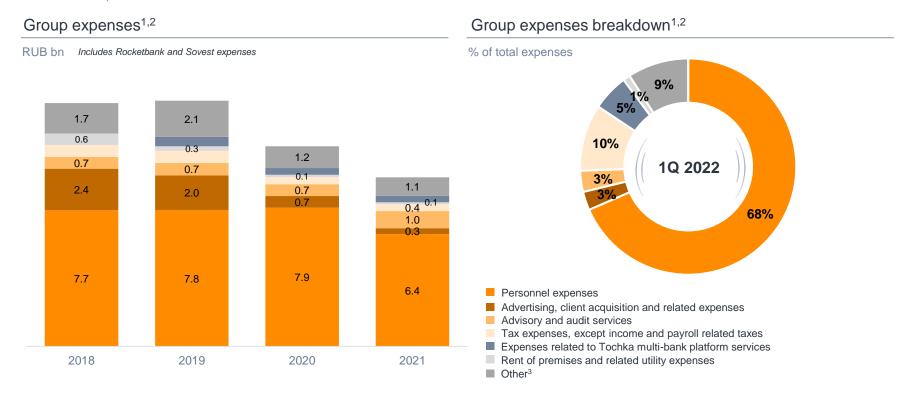




## EXPECTED DECREASE IN KEY COST CATEGORIES POST SALE OF SOVEST AND WINDING DOWN OF ROCKETBANK



Compensation, client acquisition and advertising expenses were higher in 2017/2018 due to roll-out of new projects – Sovest, Rocketbank, Tochka

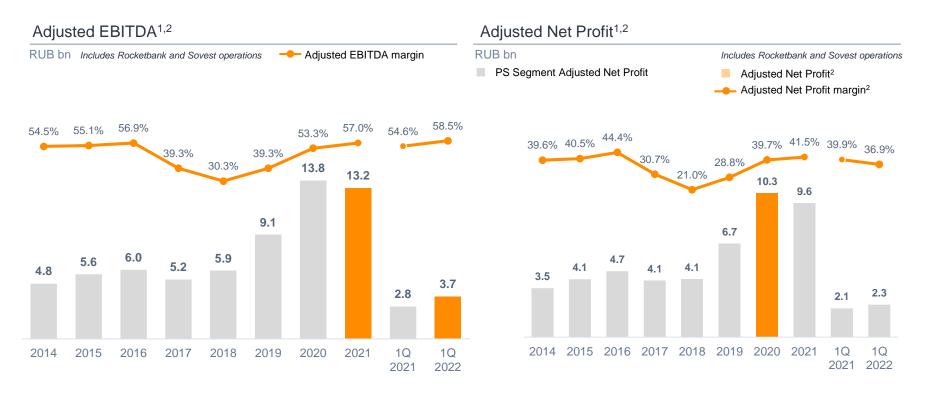


Note: <sup>1</sup> For additional details, please see QIWI's Earnings Report on Form 6-K filed with the Securities and Exchange Commission on May 23, 2022; QIWI's latest annual report on Form 20-F filed with the Securities and Exchange Commission on April 29, 2022; <sup>2</sup> Comprises SG&A expenses and personnel expenses. Including Flocktory financial results starting from December 2019; <sup>3</sup> Includes IT related expenses, net loss (gain) from initial recognitions, offering expenses, and other administrative expenses

#### ROBUST PROFITABILITY OF CORE PAYMENT SERVICES BUSINESS



Ramp-up of new projects had a temporary impact on Group profitability and margins



#### GROUP CAPITAL ALLOCATION APPROACH



Using cash generated by the Payment Services business to increase distributions to shareholders and invest into future growth

#### Capital allocation strategy

	Future Growth	Return to Shareholders		
Capital Expenditures	Investments in New Projects and Product Development	M&A	Dividends	Share buybacks
CAPEX light business model	Reinvest profits in future growth	Evaluate opportunistically	Evaluate opportunistically	Evaluate opportunistically

#### KEY INVESTMENT HIGHLIGHTS



- 01 TRACK RECORD OF INNOVATION
- 102 INTEGRATED OMNI-CHANNEL ECOSYSTEM OFFERING A BROAD RANGE OF NEXT GENERATION MULTI USE-CASE PAYMENT SERVICES
- 03 SERVICING SPECIALIZED HIGH GROWTH MARKETS THAT LACK CONVENIENT DIGITAL SOLUTIONS
- O4 SIGNIFICANT GROWTH POTENTIAL OF CORE PAYMENT SERVICES SEGMENT DRIVEN BY POSITIVE SECULAR TRENDS IN KEY UNDERLYING MARKETS
- **05** PROPRIETARY PAYMENT CAPABILITIES ALLOWING QIWI TO DIFFERENTIATE ITSELF
- **06** ATTRACTIVE FINANCIAL PROFILE WITH ROBUST PROFITABILITY

#### **KEY FIGURES**



RUB mln

		FY 2018	FY 2019	FY 2020	FY 2021	1Q 2022
Consolidated	Revenue	29,593	35,941	40,622	41,135	9,717
	Total Net Revenue	19,657	23,176	25,978	23,113	6,305
	LFL Total Net Revenue <sup>(1)</sup>	19,535	22,327	23,738	23,113	6,305
	Adjusted EBITDA	5,948	9,099	13,837	13,167	3,687
Group results	Adjusted EBITDA margin	30.3%	39.3%	53.3%	57.0%	58.5%
	Net Profit	3,626	4,887	8,938	17,536	2,257
	Adjusted Net profit	4,137	6,679	10,304	9,594	2,326
	Adjusted Net profit margin	21.05%	28.82%	39.66%	41.51%	36.89%
Payment Services (PS)	PS Net Revenue	16,497	20,965	22,637	21,100	5,649
	PS Payment Net Revenue	14,370	18,103	19,549	17,507	4,119
	PS Payment Volume, billion	1,138	1,489	1,617	1,735	356
	PS Payment Net Revenue Yield	1.26%	1.22%	1.21%	1.01%	1.16%
	PS Other Net Revenue	2,127	2,862	3,088	3,593	1,530
	Adjusted Net profit	9,529	12,105	12,608	10,971	3,029
	Adjusted Net profit margin	57.8%	57.7%	55.7%	52.0%	53.6%



## **QIWI Investor Relations**

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